

Shared Communications – Health and Care Transformation Programme Temporary Adjustment of two projects

The Council of Ministers have recently supported a proposal to temporarily adjust the timing of two projects within the Transformation Programme until no later than 31st March 2023.

This will support an agreed additional focus on financial matters and ensure services to the public are maintained and in some cases accelerated (such as the recently announced waiting time initiative).

The **Care Pathway and Service Delivery project** will, temporarily, pause at the end of September. This will enable resources to be made available to support efforts already underway, and new ones about to commence, which seeks to ensure financial balance is achieved within Health and Care for the remainder of the 22/23 financial year.

At the point of pause, the pathway teams (which include staff from clinical areas) will have completed 11 business cases, with a further 6 in progress. Whilst some improvements proposed could be realised by process changes in the way we work and / or are cost neutral or cost saving, many of the recommendations introduce new recurrent financial commitments which require clarity of the funding availability in the longer term prior to commencing implementation.

However during this pause period, it remains the intention to implement some cost neutral / cost saving initiatives from within the confirmed pathway business cases. Additionally it provides the Care Pathways and Service Delivery project the opportunity to consider, with others, ways of working differently when the project restarts to improve further the delivery of the objectives of Sir Jonathan Michael's recommendations.

The plans for the **Primary Care at Scale project** are also to be adjusted. The business case for the agreed Target Operating Model, will, as planned, be ready for final review and approval by around the end of September. The pause period will, subject to the business case approval, be used to commence the detailed detail implementation plan for year one, and outline plans for subsequent years.

Council also confirmed the continuation, as planned, of all other Transformation projects.

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