

Meeting:	Manx Care Board				
Report Title:	Breast Services Update Report				
Authors:	Teresa Cope, Chief Executive Officer				
Accountable Director:	Teresa Cope, Chief Executive Officer				
Other meetings presented to or previously agreed at:	Committee	Date Reviewed	Key Points/ Recommendation from that Committee		

Summary of key points in report

The 93% 2WW standard for suspected breast cancer referrals has not been achieved for over 12 months, during which time there has been an increase in demand and disruption to service delivery as a result of the covid pandemic.

Additional triple assessment clinics have been scheduled during June, July and August in response to the waiting time challenge and whilst this has reduced the backlog of patients waiting appointments, the service remain non-compliant against the 2 WW standard.

Additional capacity off Island has therefore been sourced with Spire Murrayfield Hospital on the Wirral during August and September. All patients offered the choice of being referred to the Spire Murrayfield Hospital will see their full care pathway managed by Manx Care, with multi-disciplinary teams on the Wirral working closely together with the on-Island team. Any surgery and initial follow-up appointments will be performed at the Spire Murrayfield Hospital; any planned Oncology treatment will be delivered on the Isle of Man. Any additional care and local support will be provided by the Breast Care Team at Noble's.

A Standard Operating Procedure has been put in place to manage this process which will be overseen by the Breast Clinical Nurse Specialist team. External communications have been issued and the interim approach taken to address the waiting times has been supported by the local breast cancer charities.

Recommendation for the Committee to consider:						
Consider for Action	Approval	X	Assurance	X	Information	
It is recommended t	hat the Board note the	e conte	ext of the report	: .		

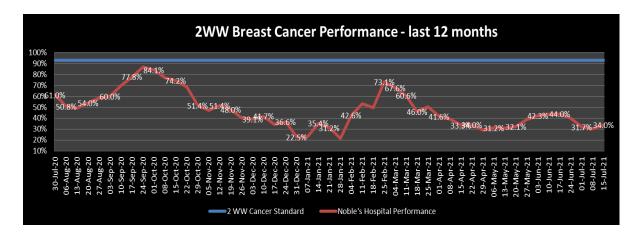
Is this report relevant to compliance with any key standards? YES OR NO			State specific standard		
IG Governance Toolkit	No				
Others (pls specify)					
Impacts and Implications?		YES or NO	If yes, what impact or implication		
Patient Safety and Experience		Yes	This initiative will provide a more responsive service and improve compliance against the 2WW Cancer Standard.		
Financial (revenue & capital)		No			
OD/Workforce including H&S		No			
Equality, Diversity & Inclusion	on	No			
Legal		No			

Section 1: Purpose and Introduction

Background

- 1.1 This report updates the Manx Care Board on activities undertaken to respond to the chronic challenges and non-compliance against the 2 Week Wait Breast Cancer standard.
- 1.2 The Breast Symptomatic Clinics accommodate the Two Week Wait referrals (suspected breast cancers) and those referred with breast symptoms where cancer is not suspected. The KPI target is for both referral types to be seen for first their appointment within 14 days and the operational standard is a 93% performance target.

First appointments in this context are in the form of a 'one-stop' or 'triple assessment' this includes clinical examination, imaging and histology/cytology. The Breast Surgical and Radiology teams have worked to provide additional clinics during June and July however this has not been sufficient to prevent breaches to the 2 week wait (2WW) cancer waiting times target. The target has not been consistently achieved for at least the last 12 months.



The Breast Service is on the risk register (DATIX risk ID 382), noting the capacity within the current teams to provide this service, the pressures on staff regarding additional work, and the impact of additional appointments on Pathology, MDT, Patient Information Centre, and Theatres.

Section 2: Actions taken

2.1 Additional on-Island clinics have been scheduled during June and July and August using additional locum staffing resource. Whilst these additional clinics have reduced the backlog of patients waiting appointment, it has not resulted in compliance against the standard.

Therefore additional capacity off Island has been sourced with Spire Murrayfield Hospital on the Wirral during August and September to eliminate the backlog of patients and provide compliance with the 2 week wait standard.

2.2 All patients offered the choice of being referred to the Spire Murrayfield Hospital will see their full care pathway managed by Manx Care, with multi-disciplinary teams on the Wirral working closely together with the on-Island team. Any surgery and initial follow-up appointments will be performed at the Spire Murrayfield Hospital; any planned Oncology treatment will be delivered on the Isle of Man. Any additional care and local support will be provided by the Breast Care Team at Noble's.

A Standard Operating Procedure has been put in place to manage this process which will be overseen by the Breast Clinical Nurse Specialist team. External communications have been issued and the interim approach taken to address the waiting times has been supported by the local breast cancer charities.

2.3 Manx Care remains fully committed to the delivery of high quality, sustainable breast services on Island and therefore has taken steps to ensure going forward there is sufficient capacity on-Island to the meet the demand for the service.

Manx Care has approved funding for an additional substantive Breast Radiologist (which is currently being advertised with Interviews scheduled for early September 2021) and an additional Breast Radiographer. The Service has had long term locum Consultant Breast Surgeon and work is progressing to recruit substantively to this post.

A full deep dive pathway review of all Cancer tumour sites (including Breast) is planned during the next quarter as part of the Transformation Programme and will ensure the breast cancer pathway is optimised and that capacity requirement across the pathway to deliver compliance are fully understood.

Teresa Cope, Chief Executive 21st July 2021