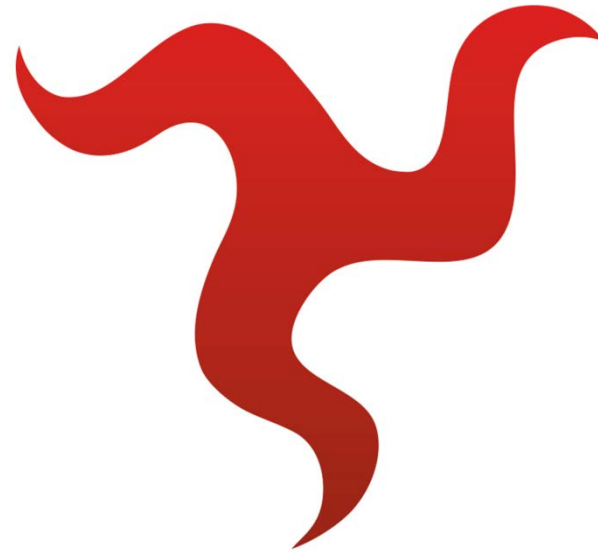




Isle of Man
Government

Reiltys Ellan Vannin



**PROGRAMME FOR
GOVERNMENT
ACTIONS Q3 Y2**



Actions

The Programme for Government 'Our Island - a special place to live and work' was approved by Tynwald in January 2017 and in April 2017 a performance framework, 'Delivering a Programme for Government', was also approved. The 'Programme for Government 2016-21' is a strategic plan that outlines measurable goals for Government. The Council of Ministers have committed to providing a public update against the performance framework on a quarterly basis.

In March 2018 Tynwald approved a revised and updated Programme for Government for year two; 2018-19.

This report provides a status report on every action in the Programme for Government, and reflects performance at the end of Quarter three of Year two (Quarter three encompassing October, November and December 2018).

The following key provides information on the Red, Amber, Green status reporting system used.

KEY:

Green: Project progressing to plan

Amber: Project may need assistance in the future; currently handling within the project team but management team: be aware

Red: Escalation: project team need help to resolve a problem

Blue: Action is completed or superseded and has been closed

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm	Lead Dept	Political Sponsor	End Date
We have an economy where local entrepreneurship is supported and thriving and more new businesses are choosing to call the Isle of Man home	1.1	Promote and drive the Enterprise Development Fund and ensure it is delivering jobs and new businesses for our Island	AMBER	AMBER	Guidelines were approved in December Tynwald for implementation in January 2019.	NSG	DfE	Lawrie Hooper, MHK	Mar-21
	1.2	Partner with business to offer skills, training and accreditations	GREEN	GREEN		NSG	DESC	Lawrie Hooper, MHK	Dec-21
	1.3	Increase the uptake of our new products, like the alternative banking regime and crowdfunding	AMBER	COMPLETE		NSG	DfE	Lawrie Hooper, MHK	Mar-21
	1.4	Carry out the TT/MGP economic assessment report for Tynwald review	GREEN	GREEN		NSG	CO	Alex Allinson, MHK	June-18
	1.5	Complete the Household Income and Expenditure survey	GREEN	GREEN		NSG	CO	Chris Thomas, Minister Policy and Reform	June-19
	1.6	Review full range of financial assistance and enterprise support schemes and produce a new framework	GREEN	AMBER	The Alternative Banking Regime is now live. Crowdfunding platform licence application pending	NSG	DfE	Lawrie Hooper, MHK	Oct-18

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm	Lead Dept	Political Sponsor	End Date
	1.7	Introduce new immigration rules by worker route	COMPLETE	COMPLETE		NSG	CO	Howard Quayle, Chief Minister	Apr 18
We have a diverse economy where people choose to work and invest	2.3	Review the effectiveness of the reformed work permit system to ensure employers are able to access skilled workers, where they are not readily available in the residential market	COMPLETE	COMPLETE		NSG	DfE	Tim Crookall, MLC	Oct-18
	2.4	Launch a comprehensive Locate strategy, targeting key workers not available in the residential labour market	AMBER	AMBER	Due before Tynwald in February	NSG	DfE	Daphne Caine, MHK	Jul-18
	2.5	Update Vision2020 and produce new 3-5 year economic plan.	AMBER	AMBER	Final draft of interim review in design. Future strategy to be developed	NSG	DfE	Laurence Skelly, Minister DfE	Oct-18
	2.6	Implement new executive agency model to foster public private partnership for Finance, Digital, Business & Visit.	COMPLETE	COMPLETE		NSG	DfE	Laurence Skelly, Minister DfE	Jul-18
	3.1	Secure the provision of a replacement landing stage in Liverpool	GREEN	GREEN		E&I	DOI	Tim Baker, MHK	Dec-19
We have Island transport that meets our social and economic needs	3.2	Consider and report on options for securing our strategic air services	COMPLETE	COMPLETE		E&I	DOI	Tim Baker, MHK	tbc
	3.4	Put a demand responsive transport service into place	COMPLETE	COMPLETE		E&I	DOI	Jason Moorhouse, MHK	May-18

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm	Lead Dept	Political Sponsor	End Date
We have an infrastructure which supports social and economic wellbeing	5.3	Complete the substantial works to Douglas Promenade	GREEN	GREEN		E&I	DOI	Kate Lord-Brennan, MLC	Sep-21
	5.4	Complete the regional sewerage infrastructure by the end of this administration	GREEN	GREEN		E&I	MUA	Alex Allinson, MHK	Jul-21
We have utilities that support our Island, communities and business	6.4	Report on the review into Manx Gas by the Chief Minister's Manx Gas committee	GREEN	COMPLETE		E&I	CO	Chris Thomas, Minister Policy and Reform	Dec-18
	6.5	Develop a pricing policy for water, sewerage and electricity	GREEN	COMPLETE		E&I	MUA	Alex Allinson, MHK	tbc
	6.6	To lead the development of a new national Telecoms Strategy	COMPLETE	COMPLETE		E&I	DfE	Laurence Skelly, Minister DfE	Oct-18

Responsible Island

Outcome	Ref	Action	Y2 Q2	Y2 Y3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
We are financially responsible while providing services that meet the needs of our community	7.2	Create a team to identify opportunities, efficiencies and savings in public finance expenditure to meet the cost reduction targets, which will be identified in the 2017/18 budget.	GREEN	GREEN		NSG	TSY	Bill Shimmins, MHK	Oct-17
	7.3	Review and consider public/private approaches to financing capital and regeneration schemes	COMPLETE	COMPLETE		NSG	TSY	Alf Cannan, Minister TSY	Dec-17
	7.4	Set out a plan to improve the way debts are identified, collected and monitored	GREEN	GREEN		NSG	TSY	Alf Cannan, Minister TSY	Apr-18
	7.5	Set out a full plan for rates modernisation	AMBER	GREEN		NSG	CABO	Chris Thomas, Minister Policy and Reform	Oct-17
	7.7	Provide an update to May Tynwald on the progress of the Securing Added Value and Efficiency (SAVE) programme	COMPLETE	COMPLETE		NSG	TSY	Alf Cannan, Minister TSY	May-18
	7.8	Develop a five year strategy for the Isle of Man Post Office	GREEN	COMPLETE		NSG	IOMPO	Julie Edge, MHK	Oct-18
We have public services which are fit for purpose, modern and	8.3	Extend the Isle of Man open government policy	AMBER	AMBER	To be amended in Year 3 PFG	NSG	CO	Chris Thomas, Minister Policy and Reform	Apr-18
	8.5	Continue to support and fund the digital strategy	GREEN	GREEN		NSG	CO	Alf Cannan Minister TSY	Mar 2018

Responsible Island

Outcome	Ref	Action	Y2 Q2	Y2 Y3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
provided in the right place	8.8	Undertake an appraisal and develop strategy for the funding requirements for DHSC for the provision of Health and Social Care services	GREEN	GREEN		NSG	TSY	TBC	Jan 19
	8.9	Develop a detailed business case for the smart service framework's smart services	GREEN	AMBER	Business case due to be laid before April 2019 Tynwald		CO	Alex Allinson, MHK & Chris Thomas, Minister Policy & Reform	Dec 18
	8.10	Complete action plans for delivery of the People Strategy	GREEN	GREEN			CO	Chris Thomas, Minister Policy & Reform	Dec 18
We have more responsive legislation and regulation	9.1	Introduce a competition bill	AMBER	AMBER	To be introduced into the branches in June 2019	NSG	DEFA	Martyn Perkins, MHK	Dec 18
	9.2	Review our approach to regulating monopolies	CLOSED (merged into 9.4)	CLOSED (merged into 9.4)		NSG	TBA	Chris Thomas Minister Policy & Reform	Dec 17
	9.3	Modernise the Telecommunications Act and work with industry to review associated mechanisms so that consumers are better served	GREEN	TBA		NSG	CC	Bill Malarkey Minister DHA	May 18
	9.4	Produce a report on our regulatory framework which explores options for better regulation	GREEN	COMPLETE	Reported as complete this quarter	NSG	CO	Chris Thomas Minister Policy & Reform	Dec-17
	9.5	Ensure the Island's legislative position is equivalent to the EU General Data Protection Regulation directive	COMPLETE	COMPLETE		NSG	CO	Chris Thomas Minister Policy & Reform	May 18

Responsible Island

Outcome	Ref	Action	Y2 Q2	Y2 Y3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
	9.6	Embed a robust governance framework for Research and Development activity, whilst improving the quality of research applications and associated outcomes	GREEN	GREEN		NSG	DHSC	Jason Moorhouse, MHK	Apr-20
	9.7	Following the review of the electoral system, ensure revised legislation is in place for the 2021 General Election	GREEN	GREEN		NSG	CO	Howard Quayle Chief Minister	tbc
We engage, participate and are respected internationally	10.1	Consider and respond to issues identified in the international MONEYVAL report on the Isle of Man, prioritising and taking action as required	GREEN	GREEN		NSG	CO	Howard Quayle Chief Minister	Apr-20
	10.2	Complete the second enhanced follow up report for MONEYVAL	GREEN	GREEN		NSG	CO	Howard Quayle Chief Minister	Jan-19
	10.3	Introduce new immigration rules for worker route	COMPLETE	COMPLETE		NSG	CO	Howard Quayle Chief Minister	Apr-18
	10.4	Plan for the IOM to be able to continue to deliver Passport, Immigration & Nationality Services when the UK leaves the European Union	COMPLETE	COMPLETE		NSG	CO	Howard Quayle Chief Minister	Mar-18
	10.5	Co-ordinate and manage a full review and analysis of the impact on Isle of Man legislation from the UK's withdrawal from the EU	COMPLETE	COMPLETE		NSG	CO	Howard Quayle Chief Minister	Mar-18
	10.6	Co-ordinate Departmental preparations to bring about the resulting necessary legislative changes in collaboration with the Attorney General's Chambers	GREEN	GREEN		NSG	CO	Howard Quayle Chief Minister	Mar-19

Responsible Island

Outcome	Ref	Action	Y2 Q2	Y2 Y3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
	10.7	Lead and manage the implications for the Isle of Man arising from the UK's withdrawal from the EU, co-coordinating and supporting work across Government and providing timely reports on progress	GREEN	GREEN		NSG	CO	Howard Quayle Chief Minister	Mar 19
	10.8	Assess the potential for the Isle of Man to participate in the UK's new trading relationships with countries outside of the EU, and position the Island in order to take advantage of opportunities which may arise	GREEN	AMBER		NSG	CO	Howard Quayle Chief Minister	Mar 19

Sustainable Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
We are an Island where people choose to live and visit	11.3	Organise a Year celebrating our Island as a special place to live and work in 2018	GREEN	GREEN		E&I	CO	Chris Thomas Minister Policy & Reform	Apr-19
	11.4	Target higher spending visitors and new markets as well as getting more spend from existing visitors	GREEN	GREEN		E&I	DfE	Rob Callister	Dec-20
	11.5	Work with the industry to improve and enhance our overall proposition for tourists	GREEN	GREEN		E&I	DfE	Rob Callister	Dec-20
	11.6	Invest in better design and layout for our residential streets	AMBER	GREEN		E&I	DOI	Kate Lord-Brennan	Mar 18
We have a planning system which supports sustainable growth	12.1	Bring into operation the Area Plan for the East by the end of 2019 and set out a timetable for the Area Plans for the North and West.	GREEN	GREEN		E&I	CO	Chris Thomas Minister Policy & Reform	Dec 19
	12.3	Provide an action plan for consultation and delivery of any agreed changes to the planning system by June 2017	GREEN	GREEN		E&I	CO	Chris Thomas Minister Policy & Reform	Dec 19
	12.4	Implement improvements to the planning system by April 2018	CLOSED (SUPERSEDED BY Y2 ACTION)	CLOSED (SUPERSEDED BY Y2 ACTION)		E&I	CO	Chris Thomas Minister Policy & Reform	Apr 18

Sustainable Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
	12.5	Present a proposal for reform of the planning system to Tynwald	COMPLETE	COMPLETE		E&I	CO	Chris Thomas Minister Policy & Reform	May 18
We have a natural and built environment which we conserve and cherish and which is adapted to cope with the threats from climate change	13.1	Revise our waste management strategy	COMPLETE	COMPLETE		E&I	DOI	Ray Harmer Minister DOI	Apr 18
	13.2	Implement an energy efficiency scheme by the end of 2017	COMPLETE	COMPLETE		E&I	DEFA	Geoffrey Boot Minister DEFA	Dec 17
	13.3	Co-ordinate the development of a strategy to deal with Government's plastic waste	COMPLETE	COMPLETE		E&I	DEFA	Chris Thomas Minister Policy & Reform	May 2018

Inclusive and Caring Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
We have affordable and accessible housing which meets our social and economic needs	14.1	Work with housing providers to identify and develop suitable alternative types of housing to meet the Island's future needs	GREEN	GREEN	This action will be included in a new action for Year 3, regarding the development of a 5 year housing strategy	SPCC	DOI	Julie Edge, MHK	NA
	14.2	Investigate and report on how to ensure we have accommodation that can meet the needs of an ageing population including 'care' and 'extra care' housing, and nursing and residential homes	GREEN	AMBER	This action has been amended in Year 3.	SPCC	DHSC	David Ashford Minister DSHC	Dec 18
	14.4	Develop a rent deposit protection mechanism and associated tenancy arbitration process, together with other necessary landlord and tenancy arrangements	GREEN	GREEN		SPCC	DOI	Julie Edge, MHK	July 2019
	14.5	Modify the access and eligibility criteria for housing so that access is prioritised for those who are most in need, both at first point of allocation and at any subsequent tenancy review.	GREEN	RED		SPCC	DOI	Julie Edge, MHK	Mar 18/ July 18
	14.6	Work in partnership with Local Authorities to establish shared public sector housing waiting lists	COMPLETE	COMPLETE		SPCC	DOI	Julie Edge, MHK	Dec 17
	14.7	Develop a plan for key worker housing by December 2018, to support the growth in population	GREEN	COMPLETE		SPCC	DOI	TBC	Dec 18
	We have appropriate,	15.1	Bring forward proposals for flexible options for private pensions by the end of 2017	COMPLETE	COMPLETE		NSG	TSY	Alf Cannan Minister TSY

Inclusive and Caring Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
flexible and equitable pensions for all	15.2	Explore options for contracting out and second tier pensions	COMPLETE	COMPLETE		NSG	TSY	Alf Cannan Minister TSY	Nov 18
	15.3	Introduce a new Manx State Pension in 2019	COMPLETE	COMPLETE		NSG	TSY	Alf Cannan Minister TSY	Apr 18
	15.4	Finalise cost sharing arrangements	GREEN	GREEN		NSG	PSPA	TBC	Oct 18
	15.5	Present to Tynwald a Public Service Pensions legacy funding report	GREEN	GREEN		NSG	PSPA	TBC	May-19
	15.6	Complete a full Cost Sharing evaluation by the end of 2020	GREEN	GREEN		NSG	PSPA	TBC	Dec-20
	15.7	Consult on work based pensions	GREEN	GREEN		NSG	TSY	TBC	Dec 19
We have open and transparent Government which engages effectively with Tynwald and the Public	16.3	Complete a review of the pilot of the Tynwald Commissioner for Administration	GREEN	COMPLETE		NSG	CO	Chris Thomas Minister Policy & Reform	Nov 18
	16.4	Complete the review of government bodies, QUANGOs and committees, providing a report by October 2018	GREEN	AMBER	Report being drafted for submission to Council of Ministers	NSG	CO	Chris Thomas Minister Policy & Reform	Oct 18
	16.5	To review and implement changes to the way we collect, analyse and report national statistics	GREEN	GREEN		NSG	CO	Chris Thomas Minister Policy & Reform	Apr 19

Inclusive and Caring Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Committee	Lead Dept	Political Sponsor	End Date
We are tackling the inequalities in our Island society	17.2	Change the way we help people get back to work by establishing clearer support pathways	AMBER	AMBER		NSG	TSY	Ralph Peake	Apr 18
	17.4	Implement the Equality Act	GREEN	GREEN		NSG	CO	Chris Thomas Minister Policy & Reform	Jan 20
	17.5	Publish a white paper on intergenerational fairness	AMBER	AMBER	Paper drafted	NSG	CO	Chris Thomas Minister Policy & Reform	Nov 18
	17.6	Agree an action plan to tackle homelessness, hunger and cold	AMBER	RED	Additional Cabinet Office support now placed on project, Paper being prepared for Council of Ministers April 2019	NSG	CO	Chris Thomas Minister Policy & Reform	End of Aug 18
	17.7	Finalise a high level policy for means testing	GREEN	AMBER	Paper has been through SPCC, further work requested.	NSG	CO	Chris Thomas Minister Policy & Reform	Dec 18
	17.8	Amend public service pay scales for established employment groups so that the minimum pay point is no lower than the Living Wage	GREEN	GREEN		NSG	CO	Alex Allinson, MHK	Jun 18

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
We live longer, healthier lives	18.1	Continue the external peer review process of the hospital and implement the recommendations	GREEN	GREEN		SPCC	DHSC	Clare Bettison, MHK	End March 19
	18.2	Move more services from the hospital into the community so care is provided closer to peoples' homes	AMBER	AMBER	<p>The streamlined referral process between opticians and the hospital has been agreed and finalised with successful go-live on 1st October 2018.</p> <p>Repatriation of the ARMD service back to the Island stalled due to the withdrawal of the selected service provider.</p> <p>The Integrated Sexual Health Service is being revised.</p>	SPCC	DHSC	Ann Corlett, MHK	March 19/ mar 21
	18.4	Continue to digitally transform the hospital and health and care services more generally	AMBER	AMBER	A number of digital work streams prioritised for this year are now complete, others are still in development	SPCC	DHSC	David Ashford Minister DHSC	Mar-21

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
	18.5	Define the services which will be provided on-Island and those which will be provided off-Island	AMBER	AMBER	Whilst awaiting the outcome of the Independent Review focus has been on enhancing strategic partnerships with our existing off-island service providers	SPCC	DHSC	Jason Moorhouse, MHK	Mar-21
	18.6	Reduce waiting times for operations	RED	RED	Respective waiting time positions by Consultant and by Specialty have been established - job planning reviews are underway to improve productivity and reduction in waiting times.	SPCC	DHSC	Clare Bettison, MHK	Mar-19
	18.8	Implement the mental health services strategy	GREEN	AMBER	CAMHS Service Spec has been delayed slightly and is now due to be completed in April 2019.	SPCC	DHSC	Ann Corlett, MHK	Dec-20
	18.9	Consider and recommend funding options for residential and nursing care	AMBER	AMBER	Request to change end date to July 2019 in Year 3 for nursing	SPCC	CO	Chris Thomas Minister Policy & Reform	Jul 18

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
	18.10	Improve the way we communicate with the public about the way we provide healthcare	AMBER	AMBER	Significant changes have progressed within communications over the past six months. It is increasingly difficult to benchmark against this action and it is agreed to remove this from April.	SPCC	DHSC	Jason Moorhouse, MHK	Mar-19
	18.11	Improve governance and accountability in the way we provide health and care services	GREEN	AMBER	A number of factors have impeded the progress of scheduled tasks during the last quarter.	SPCC	DHSC	Jason Moorhouse, MHK	Mar-19
	18.12	Become an employer of choice in healthcare	RED	RED	Availability of resources, strategic priorities and the feedback from the Have Your Say Survey and Integrated Care Events are being considered	SPCC	DHSC	David Ashford Minister DHSC	Mar 21

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
					<p>Efforts have primarily focused on the hard to recruit roles.</p> <p>This action will be included in the People Strategy for Year 3.</p>				
	18.13	Address the long term funding issues posed by an aging population	GREEN	AMBER	This action will be merged into the aging population report.	SPCC	TSY	Ralph Peake, MHK	Mar 19
	18.14	Deliver clear legal frameworks for all essential Health and Social Care Services by March 2021	AMBER	AMBER	Substantial review of the NHCS has taken place paper will be presented to the Policy and Strategy Group for decision. Brexit preparations have stalled some work in this area	SPCC	DHSC	Jason Moorhouse	Mar 21
	18.15	Design and deliver a suite of care data sets to underpin the core work streams by 2021	GREEN	GREEN		SPCC	DHSC	David Ashford, Minister DHSC	Mar 21
	18.16	Develop Integrated Care Strategy then implement	GREEN	GREEN		SPCC	DHSC	Ann Corlett, MHK	Mar 21
	18.17	Update the ageing population research report from 2013, and revisit the action plan	GREEN	GREEN		SPCC	CABO	Chris Thomas Minister Policy & Reform and	May 19

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
								Alex Allinson, MHK	
We have improved the quality of life for children, young people and families at risk	19.1	Implement the recommendations in the Care Inspectorate 2014 report of an inspection of services for children and young people, and respond to the comments in the Care Inspectorate's 2016 update report	GREEN	GREEN		SPCC	CABO	Chris Thomas Minister Policy & Reform	Ongoing
	19.2	Put the Safeguarding Children Board on a statutory footing through legislation, and consider putting in place a statutory board for safeguarding adults	COMPLETE	COMPLETE		SPCC	DHSC	Ann Corlett	May 18
	19.3	Ensure that all Health and Social Care Services have the appropriate levels of regulation and inspection	GREEN	GREEN		SPCC	DHSC	David Ashford, Minister DHSC	Mar 21
	19.4	Establish the statutory safeguarding board and new safeguarding board support team in the Cabinet Office	GREEN	COMPLETE		SPCC	CABO	Chris Thomas Minister Policy & Reform and Alex Allinson, MHK	Dec 18
	19.6	Report annually, in July, on the progress against the combined children and family services action plan to Tynwald	GREEN	GREEN		SPCC	CABO	Chris Thomas Minister Policy & Reform	Annual
We live our lives safe from crime and danger	20.1	Widen the scope of offences covered by cautions and fixed penalty notices	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	Oct 19
	20.2	Develop new guidelines for our sentencing, parole and probation frameworks	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	Oct 19

Healthy and Safe Island

Outcome	Ref	Action	Y2 Q2	Y2 Q3	Commentary	Sub Comm.	Lead Dept	Political Sponsor	End Date
	20.3	Enhance early intervention; including extending our successful youth justice strategy to include those aged 18-25.	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	Oct 19
	20.4	Reduce reoffending through community rehabilitation and restorative justice programmes	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	1 st review 2018
	20.5	Drive digital transformation of the criminal justice system, particularly in the Police and Courts, and widen the scope in which evidence can be heard and cross-examined	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	tbc
	20.6	Amend jury arrangements in line with Tynwald resolution in November 2016	GREEN	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	tbc
	20.7	Develop a strategy to increase our ability to respond to cyber attacks	COMPLETE	COMPLETE		SPCC	CO	Alex Allinson	Apr 2018
	20.9	Publish and being to implement a National Cyber Security Strategy	COMPLETE	COMPLETE		SPCC	CABO	Chris Thomas Minister Policy & Reform and Alex Allinson, MHK	Oct 18
	20.10	Develop a strategy to enhance early intervention through multi agency working to prevent offending and reoffending	AMBER	GREEN		SPCC	DHA	Bill Malarkey Minister DHA	Sept 18/ Dec 19