

TO BUILD A PLAN OF ACTION.

Q46. I work beyond what is required in my job to help my Department to achieve its objectives
Q51. I work beyond what is required in my job to help the IOM Government to deliver its services
Q19. We are committed to delivering a good customer service

 BOTTOM 3 LOWEST SCORING QUESTIONS:
 % POSITIVE

 Q40. Departments work well together across the IOM Government
 9%

 Q39. When I talk about the IOM Government I say 'we' rather than 'they'
 13%

 Q3. I have the resources I need to complete my work effectively
 25%

91%

91%

90%

EMPLOYEE ENGAGEMENT

YOUR VARIANCE VARIANCE % FROM VARIANCE FROM **RESPONSE SCALE** ORGANISATION **EMPLOYEE** POSITIVE PREVIOUS FROM PARENT 53% OVERALL SURVEY ENGAGEMENT SCORE +9 🔂 -3 +8 **ENGAGED IS** YOUR TEAM? 9 22 72% 63 +7 🕢 +15 +17 🞧 Q47. I am proud to work for the IOM Government SAY THESE RESULTS PROVIDE A MEASURE OF Q48. I would recommend the IOM Government as a great 38 56 41% -6 🕑 0 +1 ENGAGEMENT FOR YOUR place to work AΥ Q49. I feel a strong sense of belonging to the IOM 28 59 31% -10 🔮 +6 🞧 0 ST Government YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE Q50. The IOM Government encourages new or better ways 31 50 31% 16 +7 🕢 -16 🔮 +4STRIVE WORKING FOR YOU. IT of doing things ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT Q51. I work beyond what is required in my job to help the 38 COLLEAGUES HAVE TO 53 91% +80 +12 😡 +19 🕢 IOM Government to deliver its services WORKING FOR THE



THERE'S A LOT OF **EVIDENCE TO** SHOW A STRONG LINK BETWEEN ENGAGED

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HOW

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EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

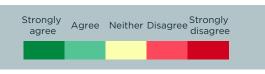
IS THERE ROOM FOR IMPROVEMENT?

у work 64 %	RE	SPONSE	SCALI	•	% POSITIVE	FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	ORGAI OV
Q1. I know what is expected of me at work	28	5	3	13	81%	+3	-12 🔮	-
Q2. I have the information I need to do my work well	22	50	1	3 16	72 %	-6 🔮	-11 😍	-
Q3. I have the resources I need to complete my work effectively	19	34	25	16	25%	-25 🔮	-39 🔮	-3
Q4. I am motivated by the work I do	41		44	13	84%	-5 🔮	-5 🔮	+
Q5. My work makes good use of my skills and abilities	25	53	;	16	78 %	-11 🔮	-8 😍	+
Q6. I feel involved in the decisions that affect my work	3	9 1	9 19	16	45 %	-16 🔮	-16 🔮	
Q7. I am trusted to make the decisions I need to do my work effectively	16	52	13	<mark>10</mark> 10	68 %	+1	-12 🔮	-
Q8. I am treated with fairness and respect	16	48	16	<mark>10</mark> 10	65%	-19 🔮	-14 🔮	-
Q9. I feel valued for the work I do	13	42	23	13 <mark>10</mark>	55%	-12 🔮	-13 🔮	-

PARENT NAME: PRIMARY

KEY

 AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



6

EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF **RESPONDING POSITIVELY** DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

COMPARES TO THE AVAILABLE COMPARISONS.

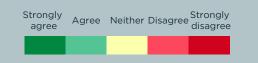
IS THERE ROOM FOR **IMPROVEMENT?**

MY	v supervisor/manager 48%		RESPON	ISE SCA		% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCI FROM ORGANISAT OVERALI
	Q10. My Supervisor/Manager tells me when I have done a good job	16	34	25	13 13	50%	-15 😍	-21 🔮	-12 🔮
	Q11. My Supervisor/Manager communicates effectively	9	31	38	16	41 %	-24 🔮	-26 🔮	-20 🔮
	Q12. My Supervisor/Manager listens to me and considers my views	22	31	19	13 16	53%	-12 🕑	-22 🔮	-13 🔮
	Q13. My Supervisor/Manager motivates and inspires me to be more effective in my job	16	34	22	16 13	50%	-9 🕑	-12 🔮	-1
	Q14. My Supervisor/Manager is open to my ideas	22	25	25	16 13	47 %	-12 🔮	-30 🔮	-17 🔮
	Q15. My Supervisor/Manager deals with poor performance effectively	13	19	47	16	31%	-16 😍	-16 🔮	-11 🕑
	Q16. I have confidence in the decisions made by my supervisor/manager	13	50	1	3 13 13	63%	-2	-13 🔮	+2

PARENT NAME: PRIMARY

KEY





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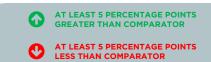
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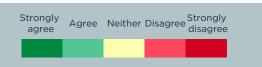
IS THERE ROOM FOR IMPROVEMENT?

ΜΥ ΤΕΑΜ	80%	RESPO	NSE SCALE		% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
Q17. The people in my team co-operate t	to get the work done	31	56	9	88%	+5 🔂	0	+8 🗘
Q18. My team is well managed	9	6	3 16	9	72 %	-5 😍	-8 🔮	+8 🕢
MY CUSTOMERS	87%	RESPO	NSE SCALE		% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
Q19. We are committed to delivering a g service	ood customer	42	48		90%	-4	-4	+1
Q20. We act on the feedback we receive customers better	e in order to serve our	32	52	13	84%	+2	-4	+8 🕢

PARENT NAME: PRIMARY

KEY





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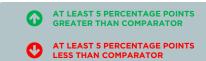
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IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND DEVELOPMENT 69%	RES	PONSE SC	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
Q21. I have the opportunity to discuss my learning and development opportunities with my supervisor/manager	29	45	16	74 %	-14 🔮	-6 😍	+6 🕥
Q22. Learning and development activities I have completed while working for the IOM Government are helping me to develop my career	19	45	26	65%	-6 🔮	-5 🔮	+10 🕥
WELLBEING 33%	RES	PONSE SC	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
Q23. My organisation cares about my health and wellbeing	9 22	34	25 9	31 %	-28 🔮	-29 🔮	-20 🔮
Q24. I have a good work life balance	9 25	38	19 9	34%	+5 🕜	-10 🔮	-23 🔮

PARENT NAME: PRIMARY

KEY



Strongly agree	Agree	Neither	Disagree	Strongly disagree

6

EXPLORE THE FULL RESULTS

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COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR **IMPROVEMENT?**

GOVERNMENT	RESPONSE SCALE	% POSITIVE	FROM PREVIOUS SURVEY	VARIANCE FROM PAREN	то
Q25. When I talk about my Department I say 'we' rather than 'they'	16 34 28 16	50%	-9 😍	+15 🕥	
Q26. I am committed to what my Department is trying to achieve	28 59 <mark>9</mark>	88%	+11 🕢	+14 🕥	
Q27. At work, we are good at learning from our mistakes	25 47 13 13	72 %	-5 😍	-7 🔮	
Q28. I feel that change is managed well	9 28 25 25 13	38%	-15 😍	-12 🔮	
Q29. The reasons for change are clearly communicated to me	9 25 41 16 9	34 %	-36 🔮	-15 🔮	
Q30. I think it is safe to challenge the way things are done in my Department	31 19 31 16	34 %	-1	+1	
Q31. Senior managers in my Department are sufficiently visible	63 16 9	69%	+4	+13 🔂	
Q32. Senior management are open and honest in their communication with staff	31 34 19 9	38%	-33 🔮	-8 😍	
Q33. Senior managers are aware of the challenges we face in our team	50 16 22 9	53%	-12 🔮	+3	
Q34. Overall, I have confidence in the decisions made by my senior managers	47 28 9 9	53%	-12 🔮	+4	

KEY

GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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i	MY RELATIONSHIP WITH THE 34	%	RESPON	ISE SCALE		% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
EXPLORE	Q35. I know what the IOM Government is trying to acl	nieve	34	50	9	38%	-21 🔮	-1	-8 🔮
THE FULL RESULTS	Q36. I understand how my work contributes to what t Government is trying to achieve	he IOM	44	41		50%	-15 🔮	0	-6 🔮
	Q37. The IOM Government keeps me informed about that affect me	matters	53	34	9	53 %	-12 🔮	+3	+11 🕥
- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES	Q38. I believe the Chief Officers have a clear vision for future of the IOM Government	r the	34	41	19	38%	+2	+15 🕥	+12 🕥
COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR	Q39. When I talk about the IOM Government I say 'we than 'they'	rather 1	3 34	38	16	13%	+7 🕥	+4	-11 🕑
DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).	Q40. Departments work well together across the IOM Government	ç	44	41		9%	-8 🔮	+1	-4
	Q41. I think that the IOM Government respects individ differences (e.g. cultures, working styles, backgrounds etc.)		41	44	13	41 %	-6 🔮	+4	+3
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.									
IS THERE ROOM FOR IMPROVEMENT?									
			AT LEAST 5 PERCEI GREATER THAN CO AT LEAST 5 PERCEI LESS THAN COMPA	MPARATOR		Strongly agree	[/] Agree Neit		ongly agree

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ENGAGEMENT WITH MY A 66% % GOVERNMENT PREVIOUS FROM PARENT **RESPONSE SCALE** POSITIVE **DEPARTMENT/BOARD/OFFICE** 19 16 78% 59 +8 +50 +5 🞧 Q42. I am proud to work for my Department **EXPLORE** THE FULL Q43. I would recommend my Department as a great place to 9 56% 47 28 9 -3 +80 +4 RESULTS work 9 22 13 **59**% 50 +15 🞧 +50 +1 Q44. I feel a strong sense of belonging to my Department - THESE PAGES SHOW EVERY QUESTION ASKED **Q45.** My Department inspires me to do my best work every 35 **45**% 39 13 -8 🕐 IN THE SURVEY AND THE +50 -2 day **PROPORTION OF RESPONDING POSITIVELY Q46.** I work beyond what is required in my job to help my 44 47 91% +80 +2 +7 🞧 Department to achieve its objectives (NEITHER AGREE NOR NEGATIVELY (DISAGREE + STRONGLY DISAGREE). - LOOK AT HOW YOUR **POSITIVE SCORE** AVAILABLE COMPARISONS. **IS THERE ROOM** FOR **IMPROVEMENT?** PARENT NAME: PRIMARY AT LEAST 5 PERCENTAGE POINTS Agree Neither Disagree Strongly Strongly 仚 **GREATER THAN COMPARATOR** agree disagree **KEY AT LEAST 5 PERCENTAGE POINTS** LESS THAN COMPARATOR

i	ENGAGEMENT WITH THE IOM 53	% RESPONSE SCALE	% VARIANCE FROM VARIANCE FROM PREVIOUS FROM PARENT ORGANISATION SURVEY OVERALL
EXPLORE	Q47. I am proud to work for the IOM Government	9 63 22	72 % +7• +15• +17•
THE FULL RESULTS	Q48. I would recommend the IOM Government as a great place to work	38 56	41 % -6♥ +1 0
	Q49. I feel a strong sense of belonging to the IOM Government	28 59	31 % -10 ♥ +6 ♥ 0
- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES	Q50. The IOM Government encourages new or better way doing things	vs of 31 50 16	31 % -16 ♥ +4 +7 ♦
RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR	Q51. I work beyond what is required in my job to help the Government to deliver its services	IOM 38 53	91 % +8• +12• +19•
DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).			
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.			
IS THERE ROOM FOR IMPROVEMENT?			
		AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	Strongly Agree Neither Disagree Strongly disagree

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KEY

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

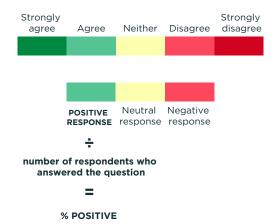
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i	TAKING ACTION 2	5% RESPONSE S	CALE POSIT		VARIANCE FROM PARENT	VARIANCE FROM ORGANISATION OVERALL
EXPLORE THE FULL RESULTS	Q52. I believe that action will be taken based on the from this survey	results 22 34	25 16 25	9% -10 ♥	+1	-2
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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.						
IS THERE ROOM FOR IMPROVEMENT?						
	PARENT NAME: PRIMARY	AT LEAST 5 PERCENTAGE F GREATER THAN COMPARA AT LEAST 5 PERCENTAGE F LESS THAN COMPARATOR	TOR	Strongly Agree Neith agree	ner Disagree disa	ngly gree

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	5 = 52%				

ANONYMITY

IT IS ORC INTERNATIONAL'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.